



# Agile Project Management with Scrum (2nd Edition) (Developer Best Practices)

*Ken Schwaber, Richard Hundhausen, David Starr*

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Two decades after Scrum co-creator Ken Schwaber helped launch the Agile revolution, he's returned to thoroughly update his classic guide, **Agile Project Management with Scrum**. In this completely revamped Second Edition, Schwaber shares his latest thinking on Scrum and Agile, based on years of coaching and consulting with implementers in organizations of all kinds.

Through up-to-date case studies, Schwaber identifies powerful real-world lessons from the successes and failures he's seen and experienced, and the innovations he has encountered and refined. With co-authors Richard Hundhausen (Microsoft MVP) and David Starr (Scrum.org), he shows how to use modern Scrum to solve complex problems, drive better results, and deliver more valuable software faster. You'll gain a strong foundation in Scrum theory and practice, learning how to:

- Rein in complex, unwieldy projects
- Effectively manage unknown or changing product requirements
- Simplify the chain of command with self-managing development teams
- Get clearer specifications and feedback from customers
- Greatly reduce project planning time and required tools
- Avoid missteps by regularly inspecting, reporting on, and fine-tuning projects
- Systematically maximize return on investment in any software project

Schwaber and his colleagues have thoroughly updated every chapter, and added two new chapters: "The Agile Era" and "The Future of Software Development." You'll find new or expanded coverage of Lean-Kanban, inverted service models, team self-organization, ScrumMaster growth models, mobile/cloud development, story maps, TDD, Agility Path, scaling Scrum, frameworks, continuous delivery, DevOps, software product lines, and more. New "Retrospective" sections explore how the First Edition's advice worked, what didn't work so well, how the world around agile projects has changed, and how those changes impact agile teams.

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